

# OOREDOO GROUP

## Results presentation

For the six-month period ended 30 June 2026



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  - Future sales growth
  - Market acceptance of our product and service offerings
  - Our ability to secure adequate financing or equity capital to fund our operations
  - Network expansion
  - Performance of our network and equipment
  - Our ability to enter into strategic alliances or transactions
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  - Regulatory approval processes
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# Presenters



## Strategy and Results review

**Aziz Aluthman Fakhroo**  
Group CEO



## Operations review

**Fadi Abdellatif**  
Deputy Group CFO

# Overview of H1 2026

Sustained service revenue momentum, margin improvement and tangible strategic progress



## OPERATIONAL MOMENTUM

### Growth and resilience across the diversified portfolio

- **Growth markets maintained strong momentum**, supported by data and digital services demand with increasing customers
- **Core markets remained resilient**, with healthy service revenue trends despite external headwinds



## STRONGER PROFITABILITY

### EBITDA growth and margin expansion

- Revenue growth translated into **stronger EBITDA performance**
- **EBITDA margin expansion** supported by cost discipline and revenue mix changes in selected markets



## STRATEGIC EXECUTION

### Building scalable platforms beyond the core

- **Al Abraj launch marked the first operational carve-out** under Ooredoo's TowerCo strategy, managing tower assets in Qatar
- **Data centre and fintech platforms continued to scale**, supporting future growth and diversification



## FINANCIAL FLEXIBILITY

### Well positioned to fund the next phase of growth

- **Strong cash generation and disciplined capital allocation** reinforced Ooredoo's financial flexibility
- **Balance-sheet strength provides meaningful flexibility** across growth initiatives and shareholder returns



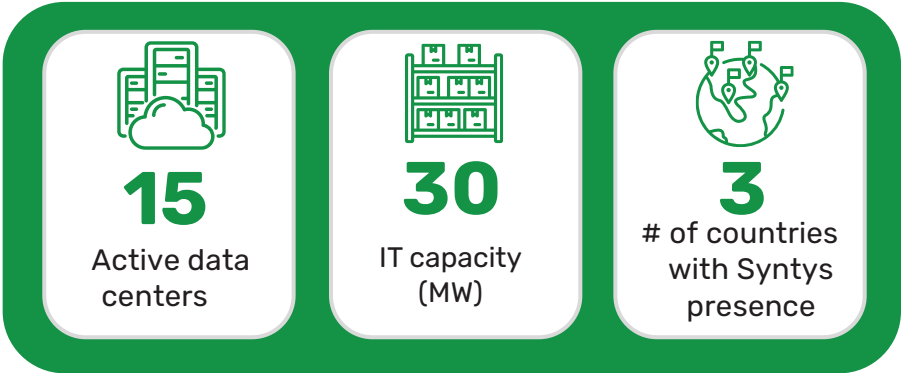
# STRATEGIC PROGRESS

**Aziz Aluthman Fakhroo | Group CEO**

# syntys<sup>1</sup> Data Centers | Accelerating MENA's digital future

Scalable regional data center platform enabling hyperscalers, AI clusters, and colocation wholesalers to expand across strategic markets

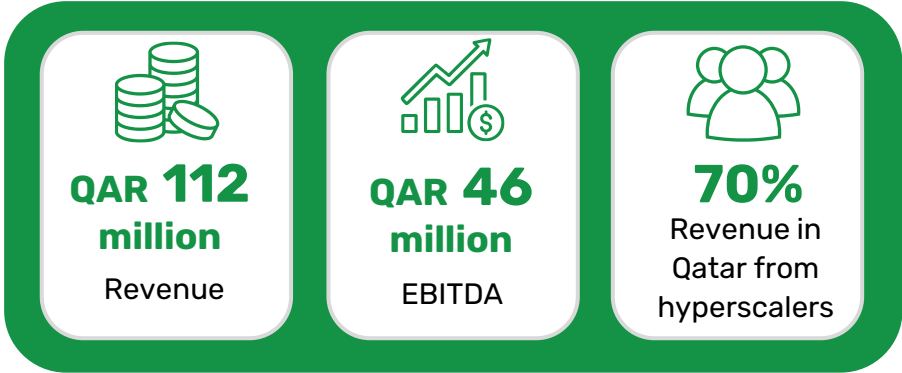
## CURRENT FOOTPRINT



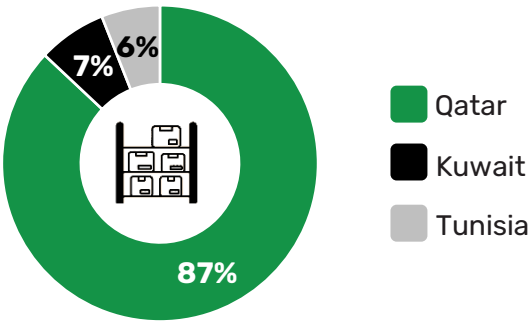
## EXPANSION PROGRAM



## H1 RESULTS

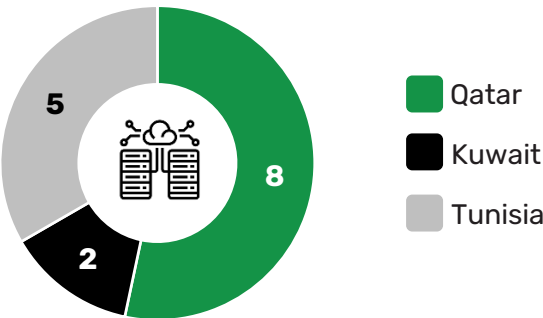


### Active IT Capacity



Capacity led by Qatar **87%** Of active data center's capacity

### Active Data Centers



Qatar dominates our footprint **8** Data Centers



### Medium/Long term targets

- USD 1 billion planned investment
- Initial funding of ~USD 550 million
- Scale to 120 MW IT capacity

# Ooredoo Fintech | Continued expansion across group footprint

Qatar and Oman scaling rapidly; Tunisia live and Iraq in Build phase



## GROSS REVENUE

**QAR 75 m**

+14% YoY  
In H1 2026

## NET REVENUE

**QAR 51 m**

+16% YoY  
In H1 2026



## INTERNATIONAL REMITTANCE

**QAR 6 billion**

In H1 2026



## USERS

**500k+**

Across Live Markets



## MARKETS

**4 Live & 1 Build Phase**

2 License process

## MARKET DEVELOPMENT JOURNEY



## QATAR (H1 2026)



**400k+**  
Users

Large-scale Market



**21%**

Market share in int'l remittance



**QAR 21m**

EBITDA momentum continues (+32% YoY)



## OMAN (H1 2026)



**100k+**  
Users

Live since Q1 2025



**QAR 473m**

Int'l remittance in H1 2026



Inbound remittance approved by CBO



## TUNISIA

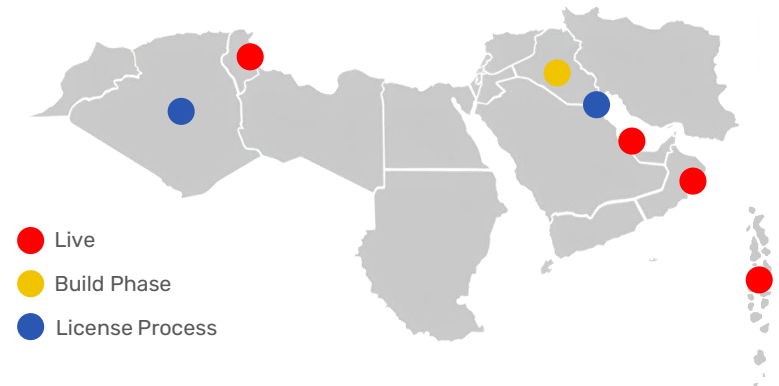
- ✓ Live on Google Play Store
- ✓ Marketing starts in H2



## IRAQ

- ✓ Third greenfield, license granted in Q3 2025
- ✓ Finalization of company incorporation and infra' deployment
- ✓ App development commenced
- ✓ Private Beta in H1 2027

## OUR FOOTPRINT ACROSS MENA



## OOREDOO FINTECH ECOSYSTEM

**ooredoo**  
money

**walletii**  
by ooredoo



# RESULTS REVIEW

**Aziz Aluthman Fakhroo | Group CEO**

# Key H1 2026 YoY Highlights

Strong execution delivered solid H1 results despite ongoing regional pressures

## Growth

**Revenue** **+4.6%**  
QAR 12.5 billion

**Customers** **+4.2%**  
54.0 million  
**+0.1%**  
147.5 million  
(inc. IOH)

## Profitability

**EBITDA<sup>1</sup>** **+7.4%**  
QAR 5.5 billion  
(Normalised<sup>2</sup>: **+6.1%**)

**EBITDA Margin** **+1.2pp**  
44.4%  
(Normalised<sup>2</sup>: **+0.6pp** to 43.8%)

**Net Profit** **-5.1%**  
QAR 1.8 billion  
(Normalised<sup>2,3</sup>: **+3.7%**)

## Balance Sheet

**Capex Intensity** Stable at  
**12.9%**  
**Capex** QAR 1.6 billion

**Net Debt/ EBITDA<sup>1</sup>** **0.6x**

## Returns

**Free Cash Flow** **+7.7%**  
QAR 3.9 billion  
(Normalised<sup>2</sup>: **+5.8%**)

<sup>1</sup> EBITDA = Revenue - Operating expenses + Share of results from associates and joint ventures

<sup>2</sup> Adjusted in H1 2026 for:

i) Gain on divestment of PT Infra Fibre by IOH (QAR 69 million)

<sup>3</sup> Adjusted in H1 2026 for:

i) Legal provision in Algeria (QAR -208 million);

ii) Foreign exchange (QAR -5 million)

# Key Q2 2026 YoY Highlights

Revenue growth translated into stronger profitability, improved margins and higher free cash flow

## Growth

**Revenue** **+3.2%**  
QAR 6.3 billion

**Customers** **+4.2%**  
54.0 million  
**+0.1%**  
147.5 million  
(inc. IOH)

## Profitability

**EBITDA<sup>1</sup>** **+8.0%**  
QAR 2.8 billion  
(Normalised<sup>2</sup>: **+5.3%**)

**EBITDA Margin** **+2.0pp**  
45.0%  
(Normalised<sup>2</sup>: **+0.9pp** to 43.9%)

**Net Profit** **-14.6%**  
QAR 0.8 billion  
(Normalised<sup>2,3</sup>: **+1.9%**)

## Balance Sheet

**Capex Intensity** Stable at  
**16.0%**  
**Capex** QAR 1.0 billion

**Net Debt/  
EBITDA<sup>1</sup>** **0.6x**

## Returns

**Free Cash Flow** **+10.8%**  
QAR 1.8 billion  
(Normalised<sup>2</sup>: **+6.5%**)

<sup>1</sup> EBITDA = Revenue - Operating expenses + Share of results from associates and joint ventures

<sup>2</sup> Adjusted in Q2 2026 for:

i) Gain on divestment of PT Infra Fibre by IOH (QAR 69 million)

<sup>3</sup> Adjusted in Q2 2026 for:

i) Legal provision in Algeria (QAR -208 million)

ii) Foreign exchange (QAR 4 million)

# Revenue

Solid growth driven by continued service revenue momentum

### Highlights

(Q2 2026)



**+3.2%**

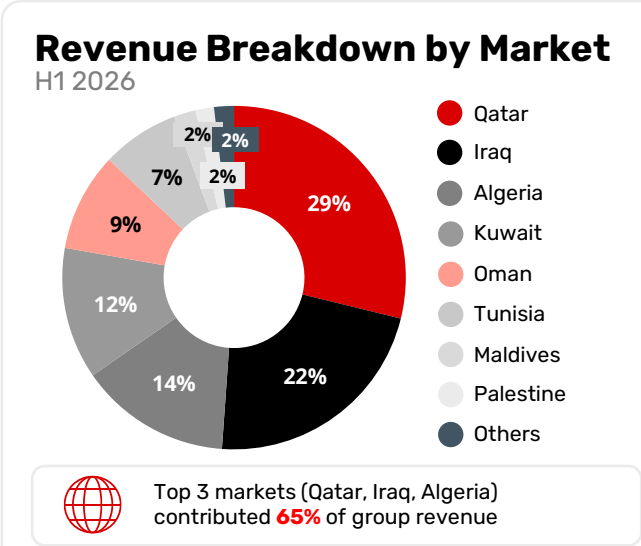
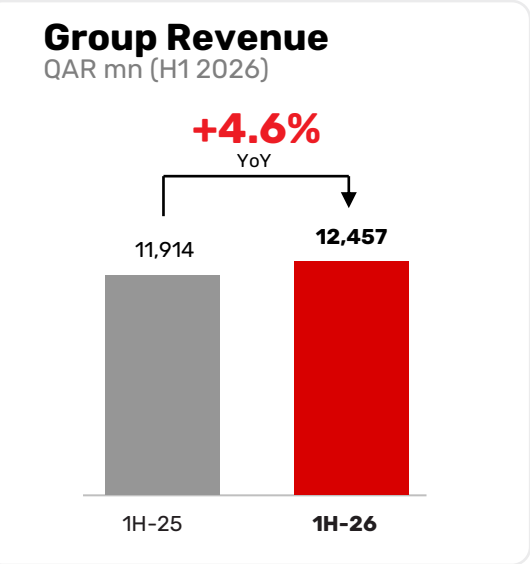
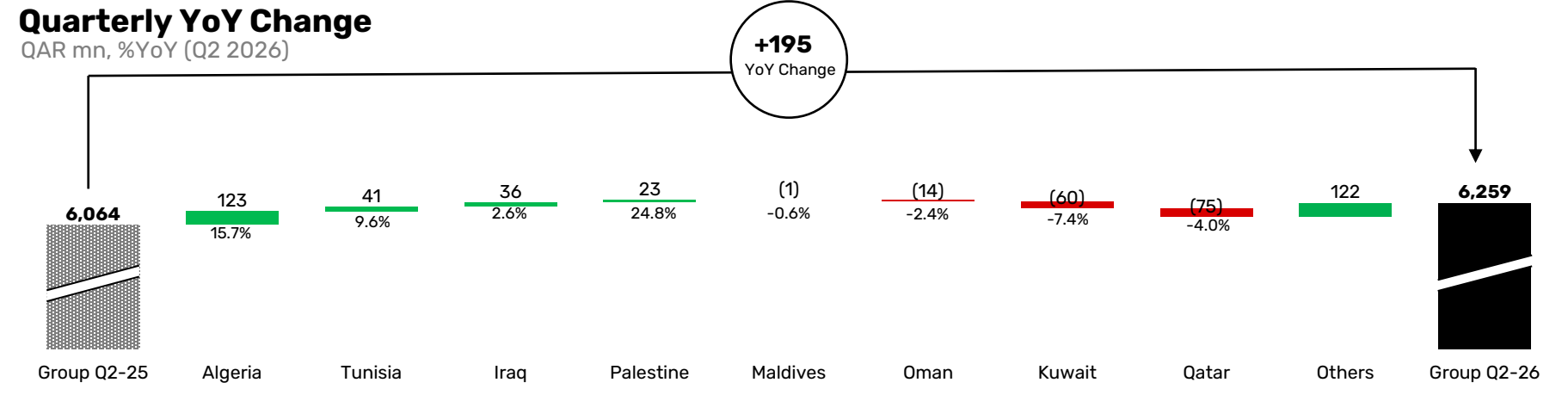
YoY

Group Revenue growth



**4 of 8**

Markets delivered stable or positive revenue growth



### Key Takeaways (H1 2026)



Revenue grew by **4.6% YoY**, supported by continued **customer base expansion** in the growth markets and **resilient service revenues across the core markets**.



**Algeria, Tunisia and Iraq** delivered strong growth, driven by **customer acquisition** and **sustained demand for data services**.



**Qatar, Kuwait and Oman** faced device-related revenue pressure, due to regional situation, while **service revenues remained healthy**.



**Maldives** revenue was broadly stable, with **growth in core services** largely offsetting pressure from lower tourism-related activity due to regional situation.

# EBITDA

EBITDA growth and margin expansion driven by disciplined execution and change in revenue mix

Highlights

(Q2 2026)

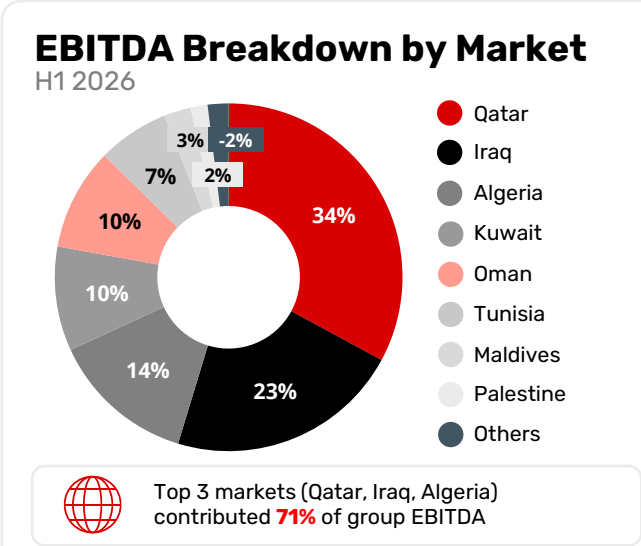
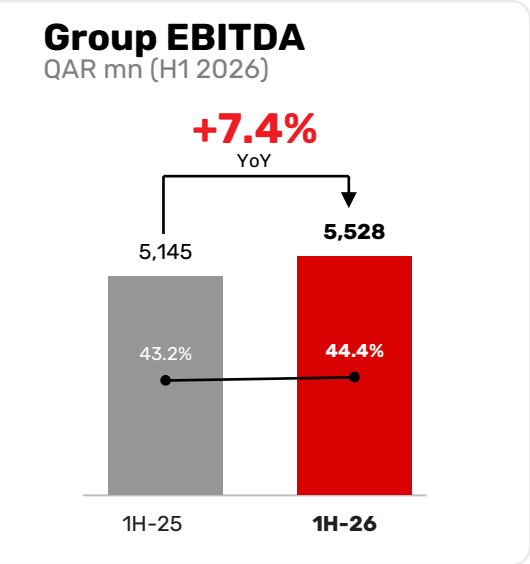
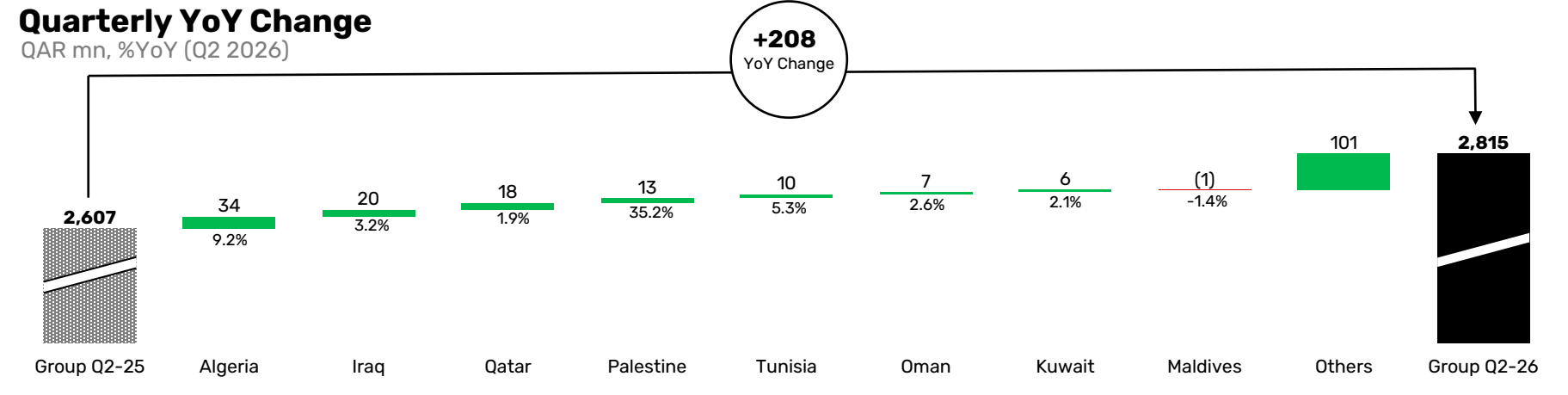
+8.0%

YoY

Group EBITDA Growth

7 of 8

Markets delivered positive EBITDA growth



Key Takeaways (H1 2026)

EBITDA grew by 7.4% YoY

, supported by strong operational performance and cost efficiencies (normalised: 6.1% YoY).

EBITDA margin sustained its positive trajectory, increasing by 1.2pp YoY to 44.4%

(normalised: 0.6pp YoY to 43.8%).

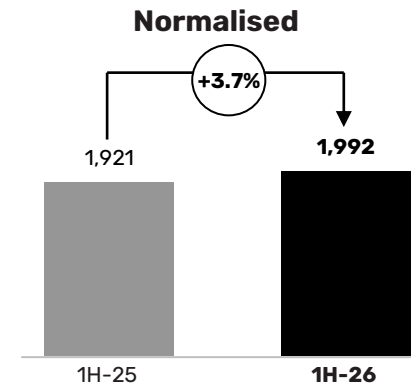
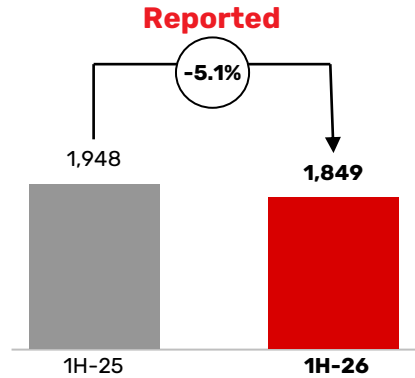
Margin expansion supported by cost discipline and changes in revenue mix across selected markets, reflecting lower device sales.

# Net Profit | Reported and Normalised (H1 2026)

Operating performance continues to support net profit growth

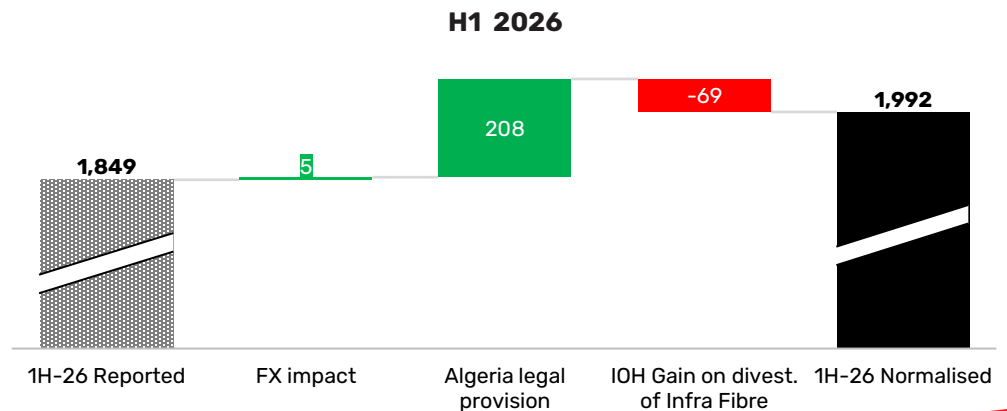
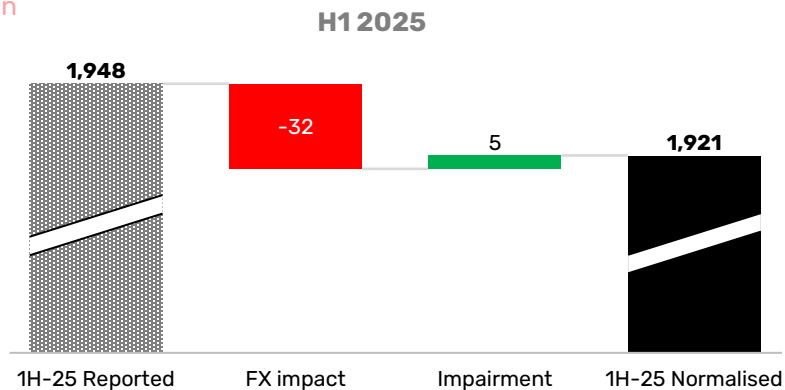
## Net profit attributable to Ooredoo shareholders

QAR mn



## Net Profit reconciliation Reported to Normalised

QAR mn

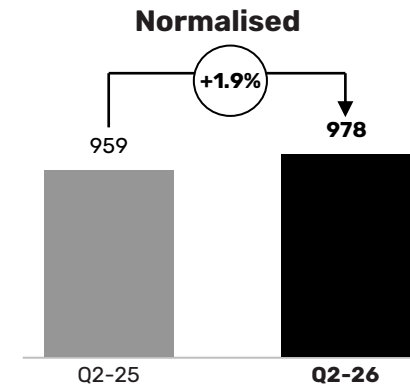
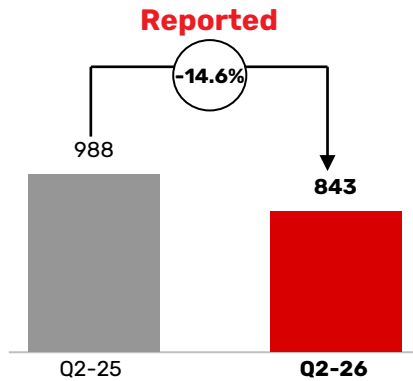


# Net Profit | Reported and Normalised (Q2 2026)

Operating performance continues to support net profit growth

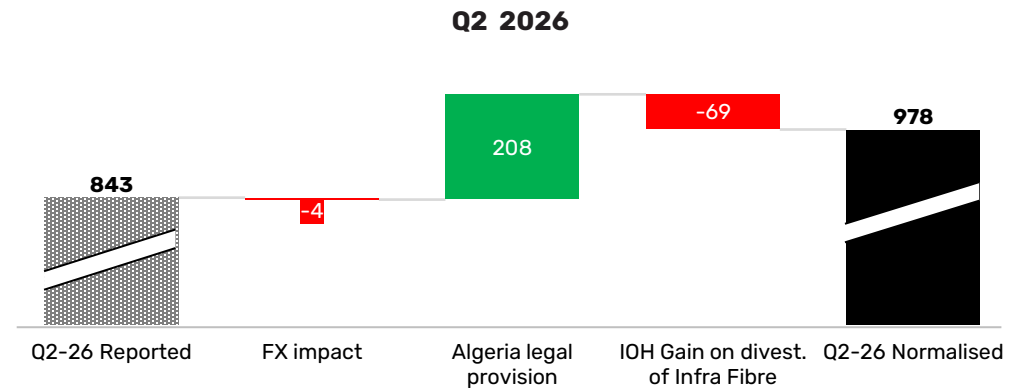
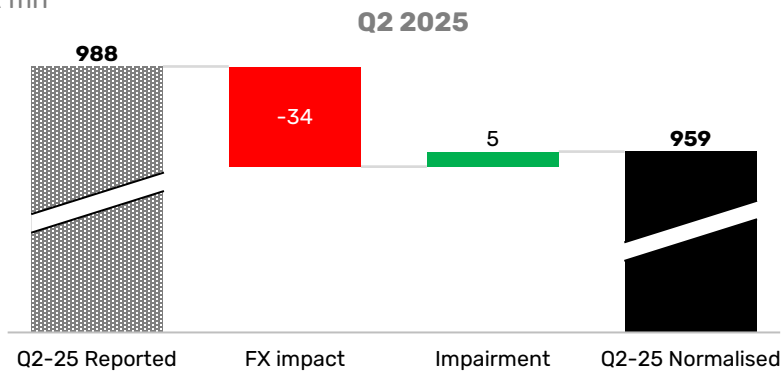
## Net profit attributable to Ooredoo shareholders

QAR mn



## Net Profit reconciliation Reported to Normalised

QAR mn

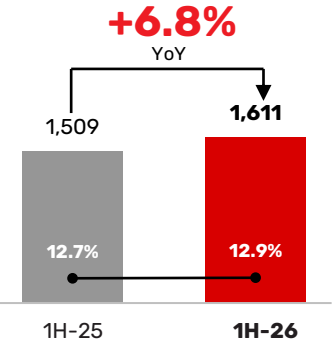


# Capex

Disciplined capex execution to strengthen market leadership and network quality

## Group Capex | Capex/Revenues

QAR mn, % (H1 2026)



## Highlights (Q2 2026)



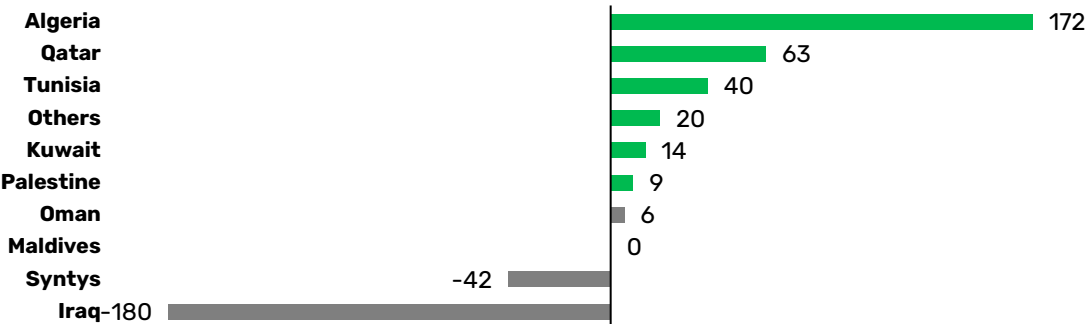
**QAR 1,004 million**  
Total Capex +3.3% YoY



**7 of 8**  
OPCO's increased Capex, focusing on network growth strategy

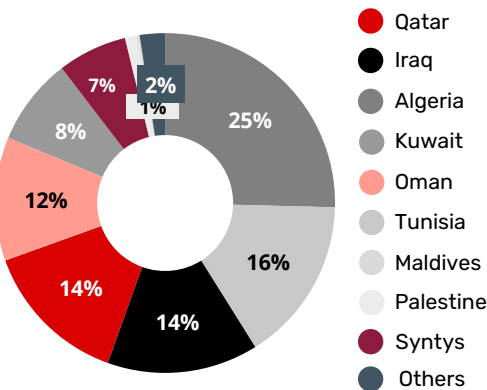
## Capex YoY Change

QAR mn (H1 2026)



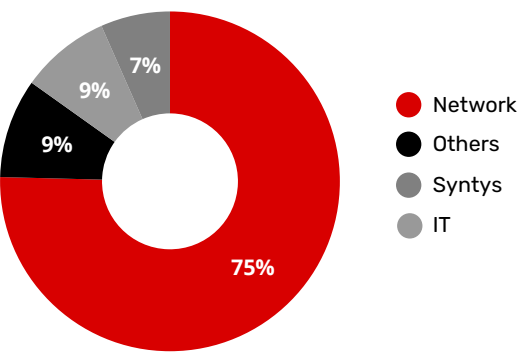
## Capex Breakdown per OPCO

H1 2026



## Capex Breakdown per Segment

H1 2026



## Key Takeaways (H1 2026)



**Algeria:** Ongoing network investments driven by new site rollouts and 5G expansion



**Qatar:** Network infrastructure and IT projects



**Tunisia:** Reflecting increased investment in network and FTTH expansion



**Kuwait:** Site rollout investments and major transformations projects for IT and network

**Iraq:** Network rollout impacted by shipment delays

# Free Cashflow (FCF: EBITDA-Capex)

Strong cash generation supported by operational performance

## Highlights

(Q2 2026)



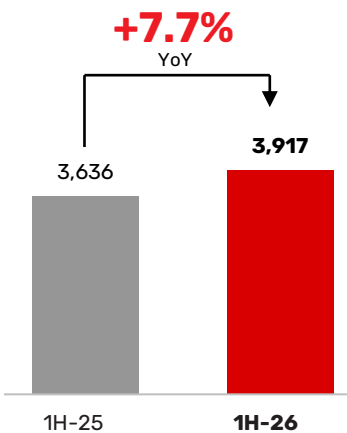
**+10.8%**  
YoY  
Group FCF Growth



**3 of 8**  
Markets delivered stable or  
positive FCF growth

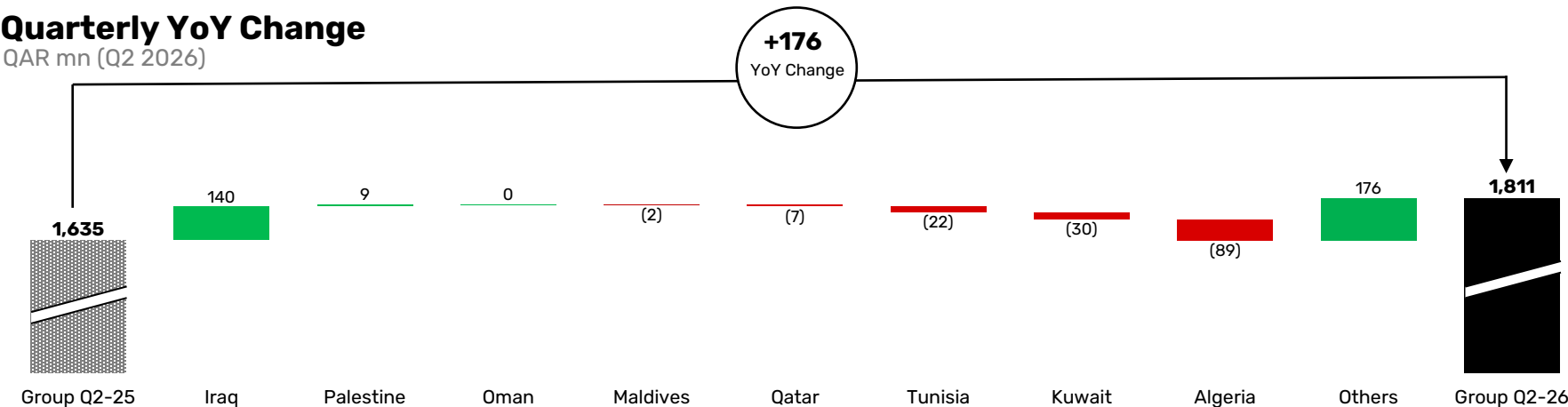
## Group FCF

QAR mn (H1 2026)



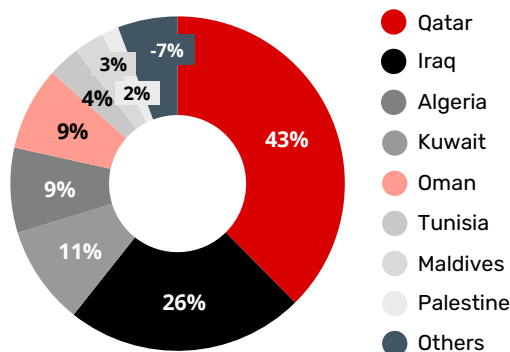
## Quarterly YoY Change

QAR mn (Q2 2026)



## FCF Breakdown by Market

H1 2026



Top 3 markets (Qatar, Iraq, Kuwait)  
contributed **79%** of group FCF

## Key Takeaways (H1 2026)



Strong operational performance drove FCF to **QAR 3.9 billion**, up **7.7% YoY**.



Higher Iraq FCF was due to impacted network rollout from shipment delays, while lower Algeria FCF reflected accelerated capex to support mobile network expansion.



Others increased, driven mainly by strong operational performance in IOH.

# Customers

Strengthening market presence in key growth markets, supported by sustained customer growth

## Highlights (Q2 2026)

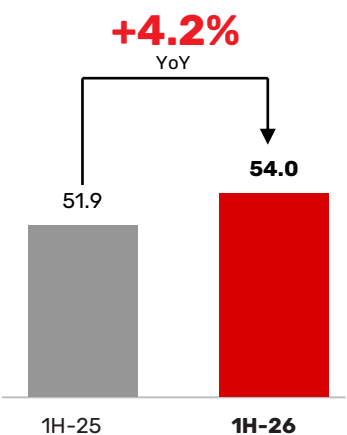


**+4.2%**  
YoY  
Customer base Growth

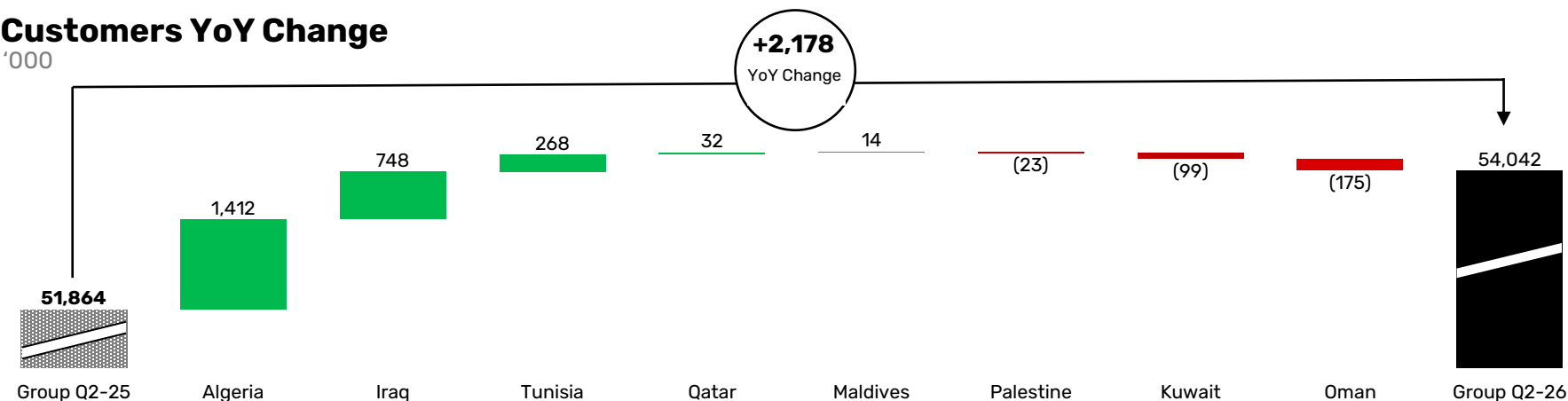


**5 of 8**  
Markets delivered stable or  
positive customer base  
growth

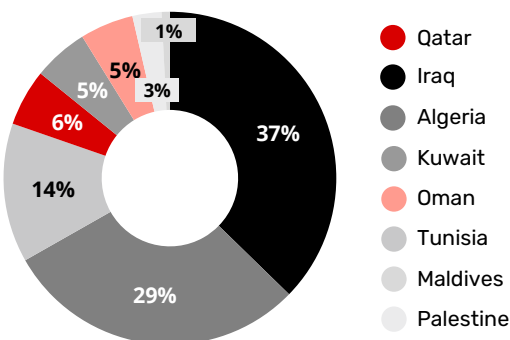
## Group Customers In mn (H1 2026)



## Customers YoY Change '000



## Customers Breakdown by Market H1 2026



Top 3 markets (Iraq, Algeria, Tunisia)  
represents **80%** of group customers\*

\* Excluding IOH

## Key Takeaways (H1 2026)



**Solid increase of 4.2% YoY** in customer base, with our network **serving 54.0 million customers.**



**Strong net additions in Algeria and Iraq** driven by continued growth in prepaid segment, and in Tunisia, supported by continued fixed demand and FWA expansion.



Customer base decrease in Kuwait is mainly driven by limited device availability; and in Oman due to ongoing competition in mobile segment.



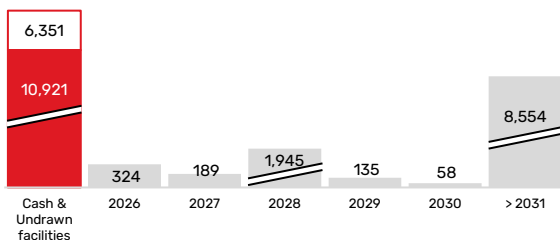
IOH customers declined by 2.1% to 93.4 million. Including IOH, **total customer base stood at 147.5 million.**

# Debt and Liquidity

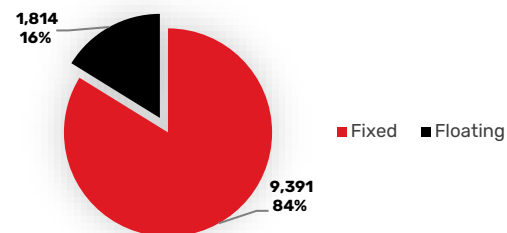
Robust liquidity and low leverage with investment-grade ratings

## Liquidity & Repayment schedule

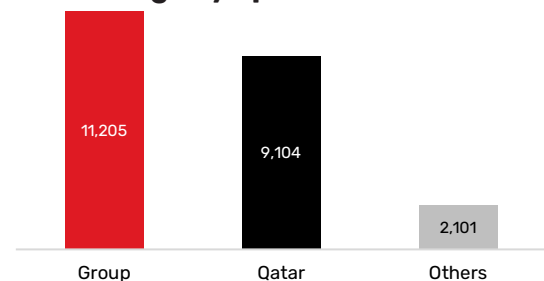
QAR mn



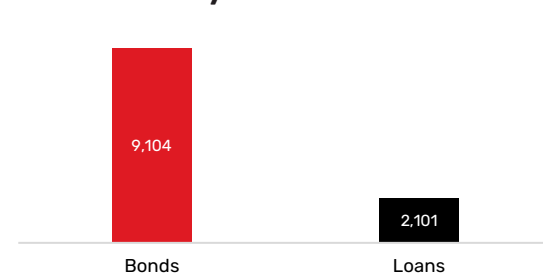
## Fixed vs Floating rate portion



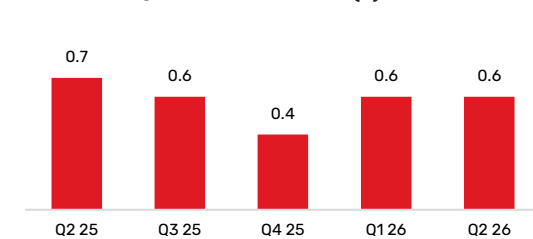
## Borrowings by operations



## Drawn debt by source



## Net Debt/EBITDA ratio (x)



## Ratings

**S&P Global**  
**A/STABLE**

**MOODY'S**  
**A2/STABLE**

## Key Takeaways



**Net Debt/EBITDA ratio of 0.6x**, below current Board guidance of 1.5x to 2.5x



**Strong liquidity position** (combination of cash & undrawn RCFs)



**QAR 6.4bn (~USD 1.7bn) undrawn committed facilities available**  
(USD 950m at Ooredoo Qatar and USD 794m equivalent at OPCOs)



**Balanced and long maturity profile**



**Minimal interest rate risk** with 84% fixed-rate debt share



**S&P and Moody's maintains investment grade rating**

# Guidance achievement progress

Strong first half performance keeps us on track to deliver our FY 2026 guidance

| KPI                                                                                                             | Actual H1 2026   | Change YoY | FY 2026 Guidance                                                                                         |
|-----------------------------------------------------------------------------------------------------------------|------------------|------------|----------------------------------------------------------------------------------------------------------|
| <br>Revenue                    | QAR 12.5 billion | +4.6%      |  3%-5%                |
| <br>EBITDA <sup>1</sup> Margin | 43.8%            | +0.6pp     |  Low 40%'s            |
| <br>Capex                     | QAR 1.6 billion  | +6.8%      |  QAR 5.0-6.5 billion |

<sup>1</sup> Normalised EBITDA



# OPERATIONS REVIEW

**Fadi Abdellatif | Deputy Group CFO**

# Qatar

Resilient profitability supported by growth in service revenue

## H1 Results

(QAR mn, %YoY)



REVENUE

**3,592**

-0.4%



EBITDA

**1,892**

+1.5%



EBITDA MARGIN

**52.7%**

+1.0PP



CAPEX

**226**

+38.9%

## Revenue Breakdown

(QAR mn, %YoY)



Mobile

% of Revenues

48%

H1 2026

**1,720**

YoY

+3.6%



Fixed

44%

**1,572**

-0.6%



Wholesale

4%

**152**

+25.6%



Equipment

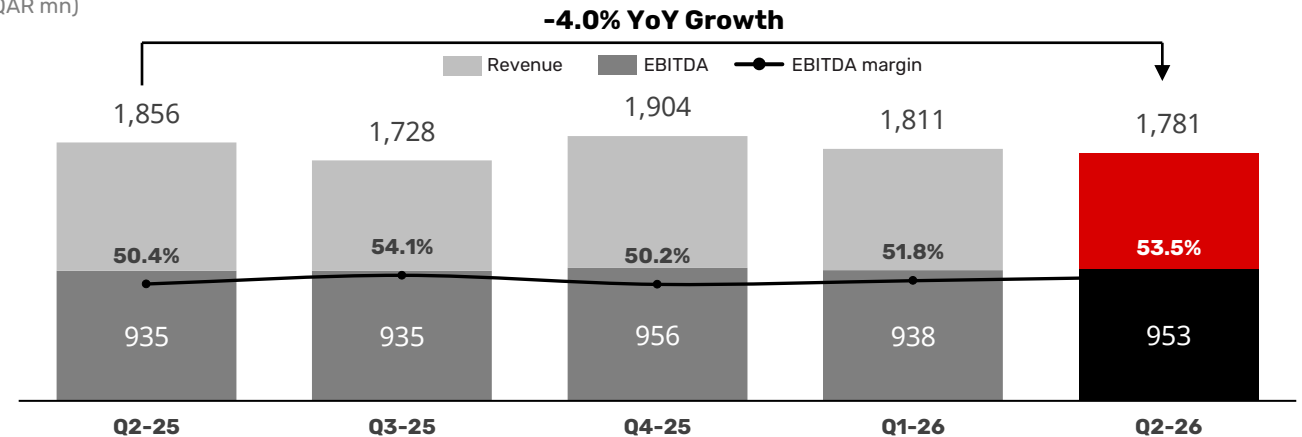
4%

**149**

-39.4%

## Quarterly Trend

(QAR mn)



## Key Highlights (H1 2026)



**Revenue was broadly stable at QAR 3,592mn**, impacted by lower device sales amid the ongoing geopolitical environment. Service revenues remained solid.



**EBITDA increased by 1.5% YoY to QAR 1,892mn**, reflecting the resilience of the underlying business and strong cost discipline. **EBITDA margin expanded by 1.0pp YoY to 52.7%.**



**Customer base expanded by 1.1% YoY to nearly 3 million customers**, supported by continued growth in the postpaid segment and effective customer value management.

# Kuwait

Service revenue resilience supported margin expansion

## H1 Results

(QAR mn, %YoY)



REVENUE

1,546

-2.1%



EBITDA

558

+5.2%



EBITDA MARGIN

36.1%

+2.5PP



CAPEX

134

+11.9%

## Revenue Breakdown

(KWD mn, %YoY)



Mobile

% of Revenues

68%

H1 2026

88

YoY

+0.5%



Fixed

8%

10

+8.2%



Wholesale

6%

8

+21.7%



Equipment

18%

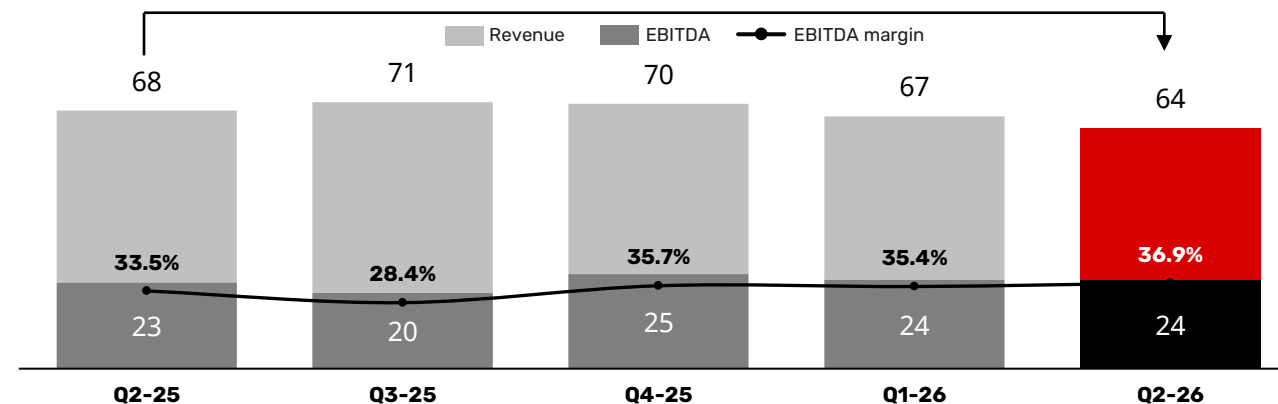
24

-18.1%

## Quarterly Trend

(KWD mn)

-6.8% YoY Growth



## Key Highlights (H1 2026 - In local currency terms)



**Revenue declined by 2.0% YoY to KWD 131mn**, mainly due to lower device sales following regional supply constraints, partly offset by continued growth in service revenues.



**EBITDA increased by 5.4% YoY to KWD 47mn**, benefiting from solid service revenue performance. **EBITDA margin improved by 2.5pp to 36.1%** mainly driven by a change in revenue mix.



**Customer base stood at 2.8 million, down 3.4% YoY**, as limited device availability reduced gross additions amid the regional conflict.

# Oman

Profitability improved on restructuring benefits despite competitive pressure

## H1 Results

(QAR mn, %YoY)



REVENUE

**1,155**

-1.3%



EBITDA

**546**

+4.9%



EBITDA MARGIN

**47.3%**

+2.8PP



CAPEX

**190**

+3.0%

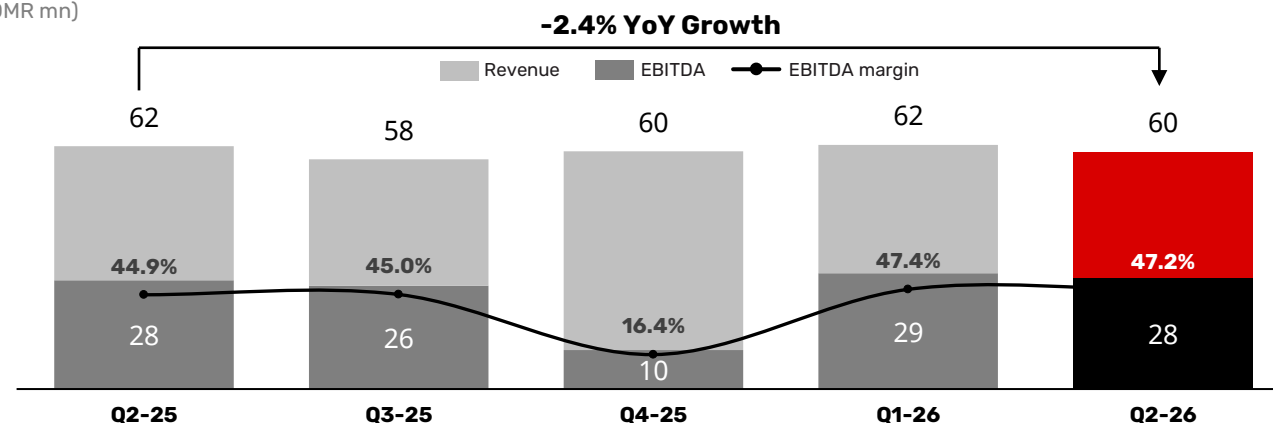
## Revenue Breakdown

(OMR mn, %YoY)

|                  | % of Revenues | H1 2026   | YoY          |
|------------------|---------------|-----------|--------------|
| <b>Mobile</b>    | 57%           | <b>69</b> | <b>-0.6%</b> |
| <b>Fixed</b>     | 27%           | <b>33</b> | <b>+1.5%</b> |
| <b>Wholesale</b> | 9%            | <b>11</b> | <b>-5.8%</b> |
| <b>Equipment</b> | 7%            | <b>9</b>  | <b>-9.4%</b> |

## Quarterly Trend

(OMR mn)



## Key Highlights (H1 2026 - In local currency terms)



**Revenue softened by 1.3% YoY to OMR 122mn**, with broadly stable Mobile revenues and continued Fixed growth helping offset pressure in Wholesale and Equipment.



**EBITDA increased by 4.9% YoY to OMR 58mn**, while **EBITDA margin improved by 2.8pp to 47.3%**, reflecting disciplined cost management and restructuring programme benefits.



**Total customer base stood at 2.9 million, down 5.7% YoY**, amid intense competition in the Mobile segment, while the Fixed segment continued to grow.

# Iraq

Sustained growth momentum, supported by customer growth and data usage

## H1 Results

(QAR mn, %YoY)



REVENUE

**2,776**

+3.2%



EBITDA

**1,254**

+3.1%



EBITDA MARGIN

**45.2%**

0.0PP



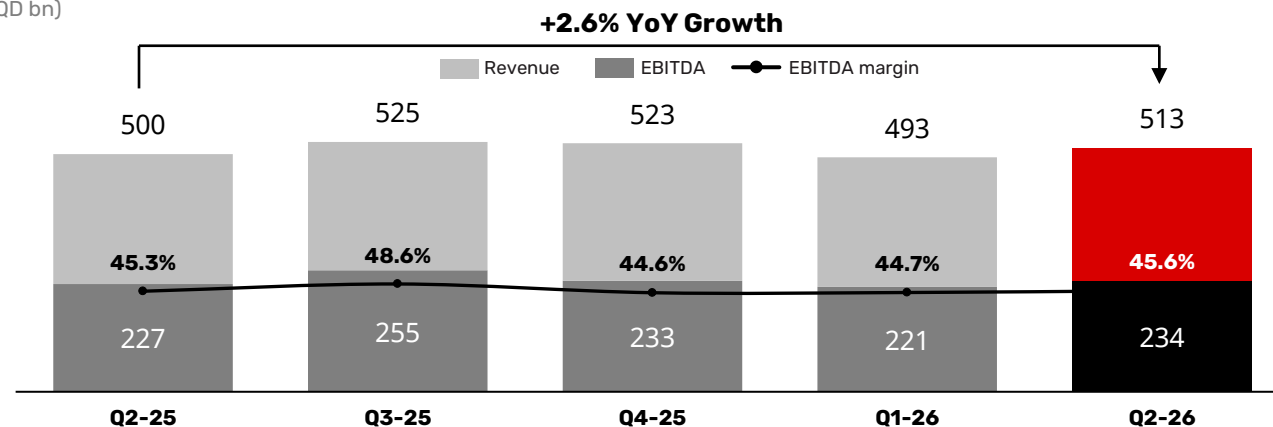
CAPEX

**232**

-43.7%

## Quarterly Trend

(IQD bn)



## Revenue Breakdown

(IQD bn, %YoY)



Mobile

% of Revenues

95%

H1 2026

**958**

YoY

**+2.1%**



Fixed (ICT)

0%

**2**

**+0.6%**



Wholesale

4%

**38**

**+10.6%**



Equipment

1%

**8**

-

## Key Highlights (H1 2026 - In local currency terms)



**Revenue grew by 3.2% YoY to IQD 1,006bn**, driven by continued customer growth, higher data usage and the launch of handsets as a new revenue stream within the year.



**EBITDA increased by 3.1% YoY to IQD 454bn**, with **EBITDA margin** maintained at a strong **45.2%**.



**Customer base expanded by 3.9% YoY to 20.2 million**, supported by solid prepaid net additions.

# Algeria

Sustained robust double-digit growth, enabled by a strong operational performance

## H1 Results

(QAR mn, %YoY)



REVENUE

**1,774**

+15.9%



EBITDA

**773**

+13.5%



EBITDA MARGIN

**43.6%**

-1.0PP



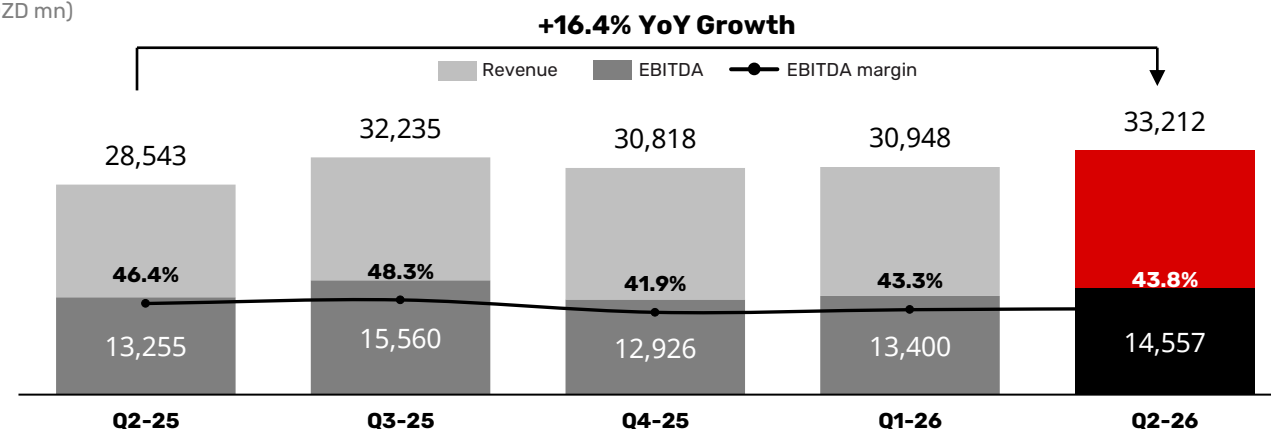
CAPEX

**409**

+72.6%

## Quarterly Trend

(DZD mn)



## Revenue Breakdown

(DZD mn, %YoY)



Mobile

% of Revenues

97%

H1 2026

**62,449**

YoY

+15.2%



Wholesale

3%

**1,613**

-5.5%



Equipment

0%

**98**

+5.9%

## Key Highlights (H1 2026 - In local currency terms)



**Revenue grew by 14.5% YoY to DZD 64,160mn**, driven by higher mobile data consumption, voice revenue growth, and expanding digital services; led by an increasing customer base.



**EBITDA delivered strong growth of 12.1% YoY. EBITDA margin** moderated to 43.6%, down 0.9pp YoY, due to the incremental cost associated with 5G frequency fees.



**Customer base expanded by 9.7% YoY to 15.9 million**, led by sustained growth in the prepaid segment, reaping the benefits of ongoing investments.

# Tunisia

Broad-based growth supported by continued 5G FWA and fibre momentum

## H1 Results

(QAR mn, %YoY)



REVENUE

**907**

**+14.4%**



EBITDA

**381**

**+15.2%**



EBITDA MARGIN

**42.0%**

**+0.3PP**



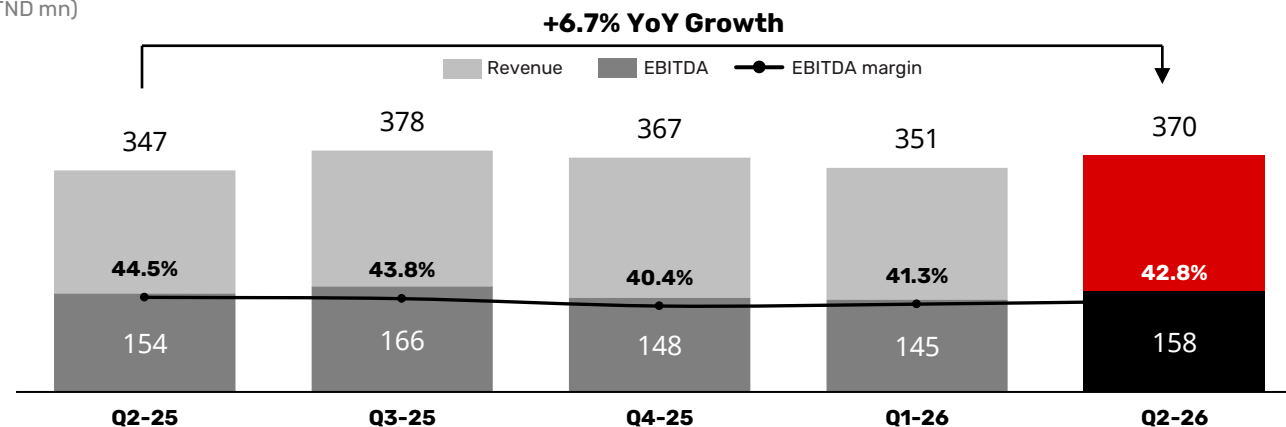
CAPEX

**253**

**+18.6%**

## Quarterly Trend

(TND mn)



## Revenue Breakdown

(TND mn, %YoY)

|           | % of Revenues | H1 2026 | YoY    |
|-----------|---------------|---------|--------|
| Mobile    | 72%           | 516     | +1.4%  |
| Fixed     | 13%           | 97      | +66.0% |
| Wholesale | 6%            | 47      | -1.8%  |
| Equipment | 8%            | 61      | +15.7% |

## Key Highlights (H1 2026 - In local currency terms)



**Revenue grew by 8.0% YoY to TND 721mn**, driven by Fixed revenue growth of 66% YoY on strong fibre and 5G FWA demand, with Mobile services also contributing positively.



**EBITDA increased by 9.0% YoY to TND 303mn**, with **EBITDA margin increasing by 0.4pp to 42.0%**, supported by positive operating leverage.



**Customer base expanded by 3.8% YoY to 7.3 million**, reflecting continued growth in Fixed services and 5G FWA adoption.

# Maldives

Sustained EBITDA growth and margin expansion amid a challenging macroeconomic environment

## H1 Results

(QAR mn, %YoY)



REVENUE

**256**

-0.2%



EBITDA

**144**

+1.3%



EBITDA MARGIN

**56.2%**

+0.8PP



CAPEX

**5**

+0.4%

## Revenue Breakdown

(MVR mn, %YoY)



Mobile

% of Revenues

57%

H1 2026

**616**

YoY

+2.1%



Fixed

29%

**310**

+11.8%



Wholesale

14%

**157**

-22.8%



Equipment

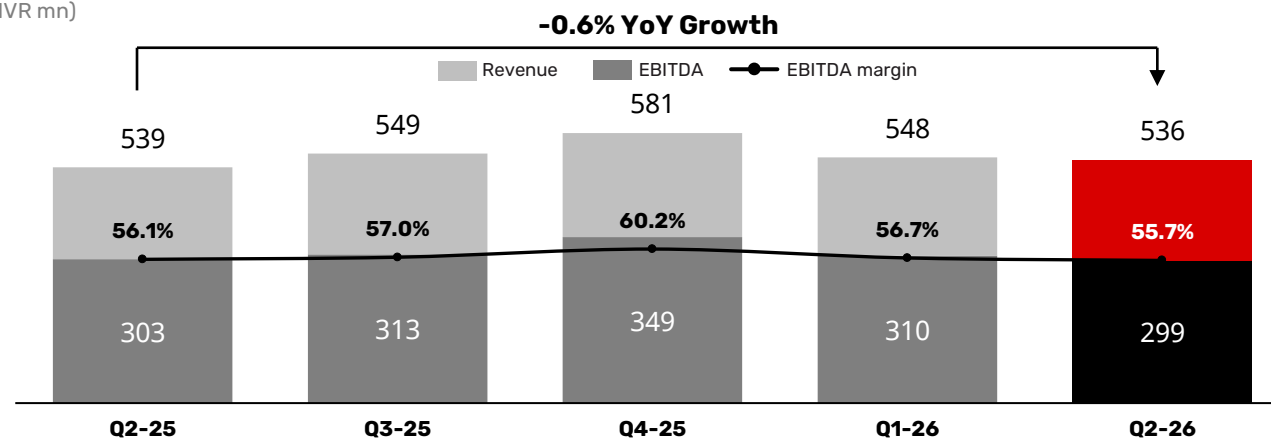
0%

**1**

-60.5%

## Quarterly Trend

(MVR mn)



## Key Highlights (H1 2026 - In local currency terms)



Revenue remained broadly stable at MVR 1,084mn, with Fixed and Mobile growth largely offsetting lower Wholesale revenue impacted by reduced tourism amid geopolitical tensions.



EBITDA increased by 1.3% YoY to MVR 609mn, with EBITDA margin improving by 0.8pp to 56.2% supported by cost optimization initiatives.



Customer base expanded by 3.4% YoY to 432k, with growth across mobile segments, alongside continued expansion of the fixed broadband customers.

# Palestine

Solid growth supported by disciplined execution amid market challenges

## H1 Results

(QAR mn, %YoY)



REVENUE

217

+17.7%



EBITDA

91

+24.9%



EBITDA MARGIN

41.9%

+2.4PP



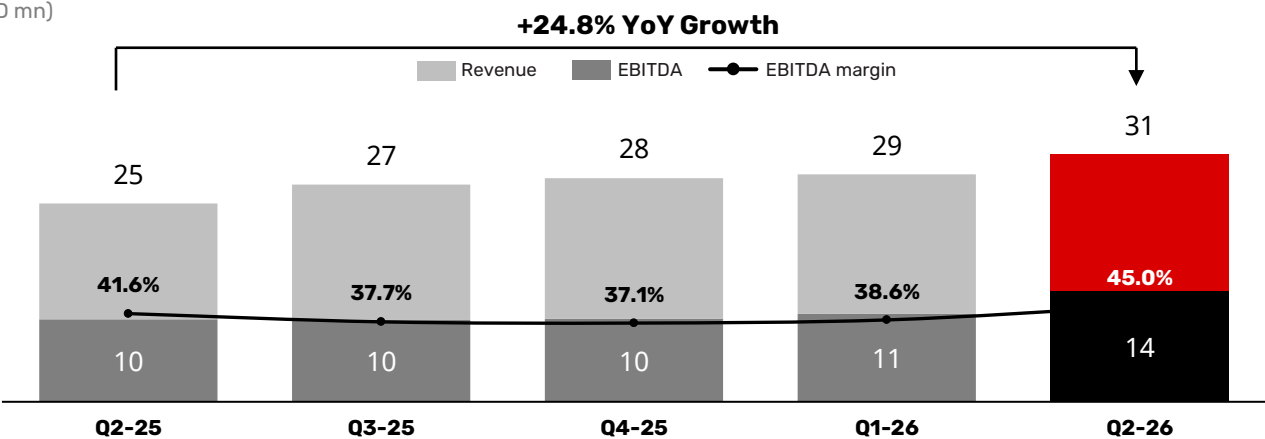
CAPEX

18

+107.7%

## Quarterly Trend

(USD mn)



## Revenue Breakdown

(USD mn, %YoY)

% of Revenues

H1 2026

YoY



Mobile<sup>1</sup>

97%

58

+18.0%



Equipment

3%

2

+8.2%

## Key Highlights

(H1 2026 - In local currency terms)



**Revenue increased by 17.7% YoY to USD 60mn**, driven by stabilizing market environment, improved underlying business performance and a positive currency impact.



**EBITDA increased by 24.9% YoY**, while **EBITDA margin improved by 2.4pp YoY to 41.9%**, reflecting strong operational leverage and efficient cost management.



**Customer base remained above 1.5 million**, with a modest YoY decline.

<sup>1</sup>Including wholesale revenues

## H1 Results

(IDR tn, %YoY)



REVENUE

**30.7**

+13.1%



EBITDA

**14.6**

+13.9%



EBITDA MARGIN

**47.8%**

+0.4PP



NET PROFIT\*

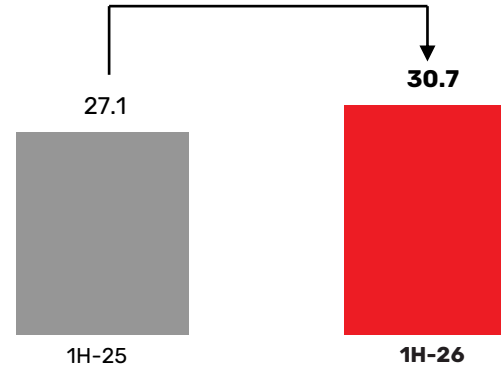
**4.4**

+75.9%

### Revenue

(IDR tn)

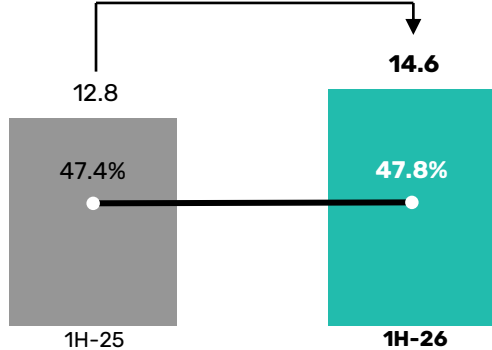
+13.1% YoY Growth



### EBITDA & Margin

(IDR tn, %)

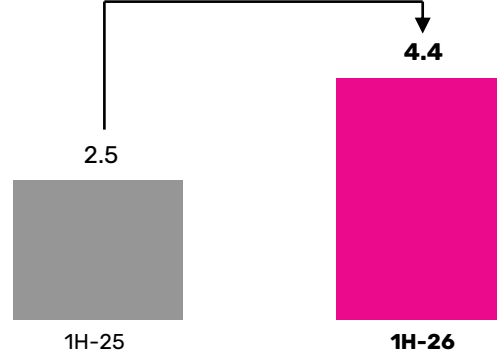
+13.9% YoY Growth



### Net Profit\*

(IDR tn)

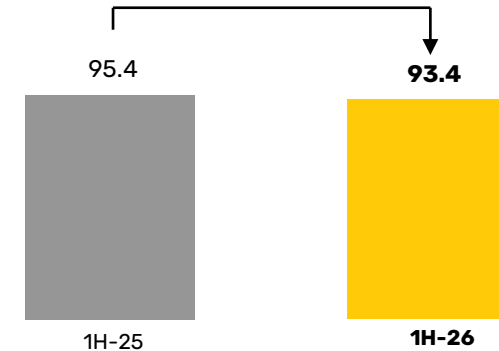
+75.9% YoY Growth



### Customers

(mn)

-2.1% YoY Growth



\* Ooredoo Group's 32.8% share in IOH's Net Profit is reported above EBITDA. Net profit pertains to 100% and numbers are based on IFAS.



# APPENDICES

# KPIs Technology: H1 2026

| Country                                                                                               | Total Sites   | 4G Sites as % of total towers | 4G Population Coverage % | 5G Population coverage % | Total Data Volume GB | 4G Contribution in total traffic % | 5G Contribution in total traffic % | Data Volume Grow YoY % |
|-------------------------------------------------------------------------------------------------------|---------------|-------------------------------|--------------------------|--------------------------|----------------------|------------------------------------|------------------------------------|------------------------|
|  <b>Algeria</b>      | 11,249        | 99.97%                        | 94.50%                   | 13.18%                   | 1,291,034,061        | 93.47%                             | 3.60%                              | 34.77%                 |
|  <b>Iraq</b>         | 9,456         | 99.69%                        | 99.00%                   | NA                       | 980,451,374          | 94.75%                             | NA                                 | 35.17%                 |
|  <b>Kuwait</b>       | 3,181         | 99.78%                        | 98.72%                   | 90.67%                   | 1,256,121,762        | 30.50%                             | 69.49%                             | 22.81%                 |
|  <b>Maldives</b>     | 880           | 99.77%                        | 100%                     | 80.00%                   | 87,160,113           | 66.06%                             | 32.82%                             | 64.63%                 |
|  <b>Oman</b>         | 3,152         | 97.87%                        | 99.44%                   | 97.21%                   | 485,767,841          | 27.13%                             | 72.86%                             | 20.12%                 |
|  <b>Qatar</b>        | 4,279         | 97.45%                        | 99.90%                   | 98.95%                   | 292,719,424          | 48.75%                             | 51.23%                             | 22.63%                 |
|  <b>Tunisia</b>     | 3,011         | 99.40%                        | 98.90%                   | 59.10%                   | 908,768,136          | 60.33%                             | 37.03%                             | 71.34%                 |
|  <b>Palestine*</b> | 870           | 89.31%                        | 94.52%                   | NA                       | 20,746,591           | 98.63%                             | NA                                 | 3.25%                  |
| <b>Total</b>                                                                                          | <b>36,078</b> | <b>96.94%</b>                 |                          |                          | <b>5,322,769,303</b> | <b>63.86%</b>                      | <b>33.60%</b>                      | <b>34.66%</b>          |

Values as reported by OpCos June 2026 report.

\*Palestine has only 3G coverage, all figures from Palestine columns are referring to 3G, not 4G.

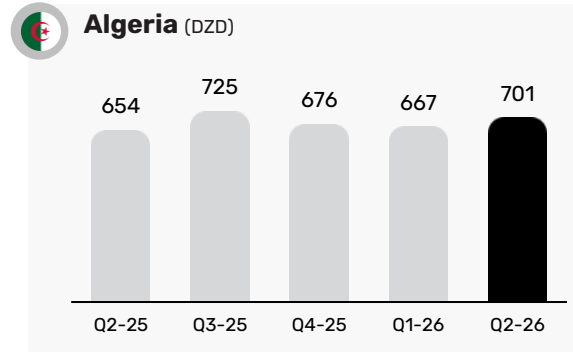
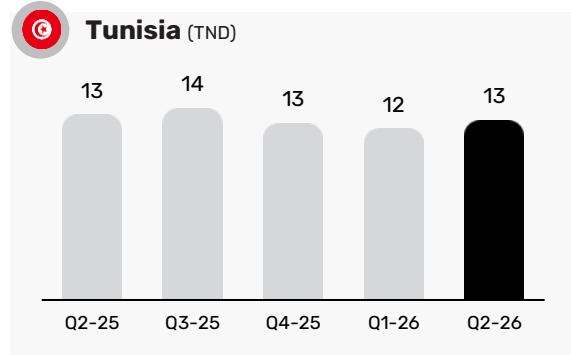
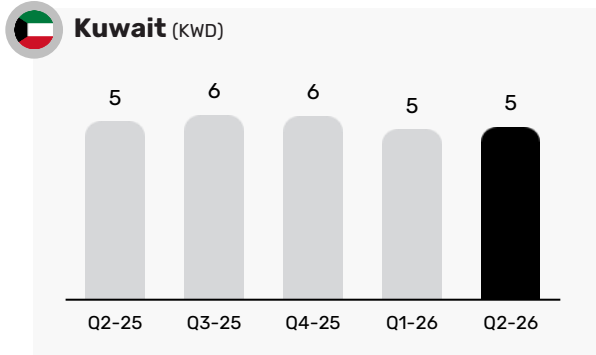
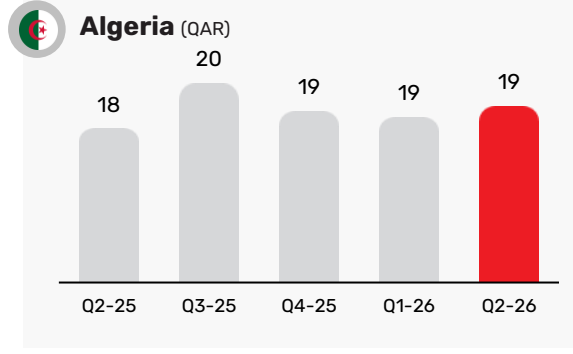
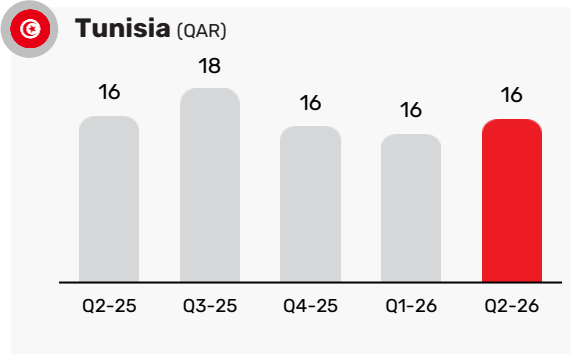
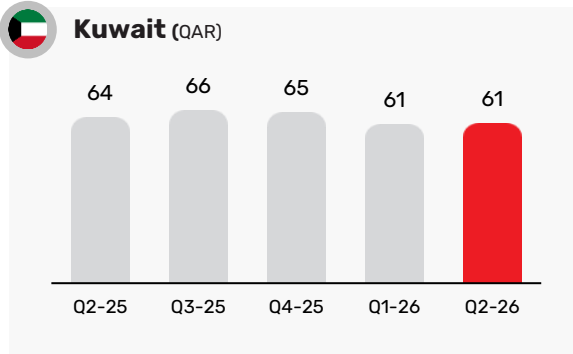
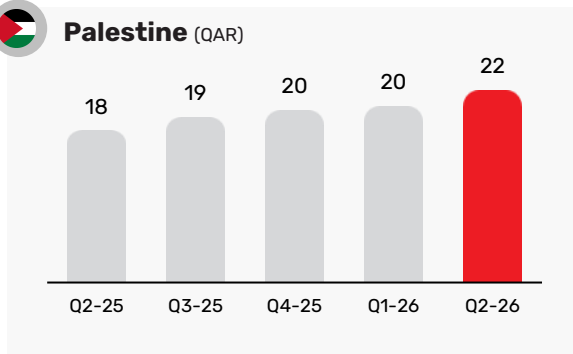
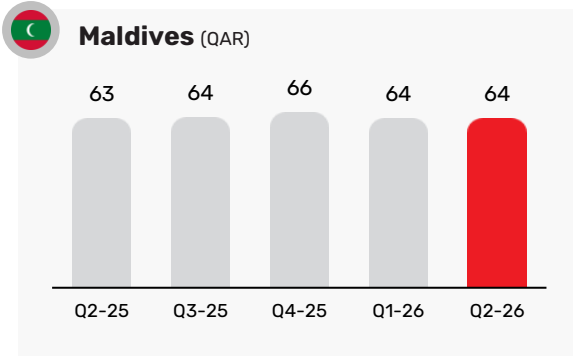
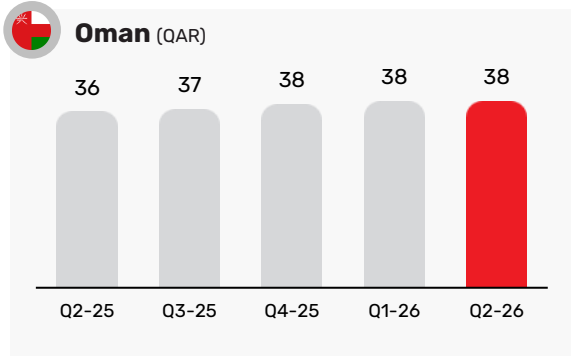
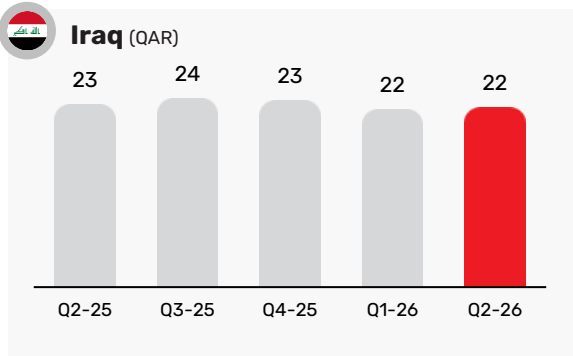
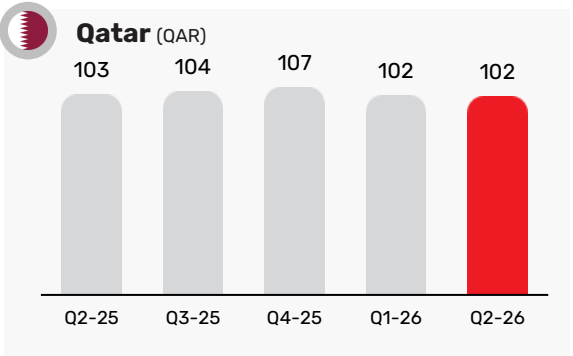
# KPIs Commercial : H1 2026

| Country                                                                                            | Churn Mobile | Churn Fixed | NPS <sup>2</sup> | Data users Penetration % | MyOoredoo App users Penetration % | Digital recharge | RMS <sup>1</sup> | Number of complaints per 1000 subs | Post paid as % of total subs |
|----------------------------------------------------------------------------------------------------|--------------|-------------|------------------|--------------------------|-----------------------------------|------------------|------------------|------------------------------------|------------------------------|
|  <b>Algeria</b>   | 3%           | NA          | -                | 73%                      | 15%                               | 12%              | 51%              | 0.34                               | 9%                           |
|  <b>Iraq</b>      | 7%           | NA          | -                | 60%                      | 33%                               | 23%              | 54%              | 2.2                                | 2%                           |
|  <b>Kuwait</b>    | 2%           | 1%          | -                | 72%                      | 57%                               | 56%              | 27%              | 2.8                                | 32%                          |
|  <b>Maldives</b>  | 3%           | 2%          | 32               | 56%                      | 57%                               | 48%              | 43%              | 2.8                                | 24%                          |
|  <b>Oman</b>      | 3%           | 2%          | -                | 97%                      | 32%                               | 59%              | 26%              | 2.2                                | 39%                          |
|  <b>Qatar</b>     | 5%           | 2%          | -                | 81%                      | 65%                               | 53%              | 67%              | 7.4                                | 40%                          |
|  <b>Tunisia</b> | 6%           | 2%          | 26               | 61%                      | 32%                               | 10%              | 35%              | 5.1                                | 22%                          |

<sup>1</sup>RMS figure : Total RMS YTD as per latest available quarter for each Opco. Algeria, Iraq and Oman RMS are bilateral vs Djezzy, Zain and Omantel, respectively.

<sup>2</sup>NPS : NPS not yet available for Algeria, Iraq, Kuwait, Oman and Qatar.

# Blended ARPU



# Opcos general licence information

## Fixed Licence

| Country                                                                                              | Issuance date            | Expiry date     |
|------------------------------------------------------------------------------------------------------|--------------------------|-----------------|
|  <b>Qatar*</b>      | 7 October 2007           | 6 October 2032  |
|  <b>Kuwait**</b>    | 29 January 2011          | Indefinite      |
|  <b>Iraq</b>        | --                       | --              |
|  <b>Oman</b>        | 8 June 2009              | 7 June 2034     |
|  <b>Algeria</b>     | --                       | --              |
|  <b>Tunisia</b>     | May 2012                 | May 2027        |
|  <b>Indonesia</b> | 17 March 2003            | Indefinite      |
|  <b>Maldives</b>  | 18 August 2015<br>(VOIP) | 31 January 2035 |
|  <b>Palestine</b> | --                       | --              |

## Mobile Licence

| Issuance date                                            | Expiry date                            |
|----------------------------------------------------------|----------------------------------------|
| 7 October 2007                                           | 6 October 2027                         |
| 13 October 1997                                          | Indefinite                             |
| 5G: 9 June 2017                                          | Indefinite                             |
| 30 August 2007                                           | 29 August 2030                         |
| 23 February 2020                                         | 22 February 2035                       |
| 2G: 14 January 2004                                      | 2G: 13 March 2029                      |
| 3G: 02 December 2013                                     | 3G: 01 December 2028                   |
| 4G: 04 September 2016                                    | 4G: 03 September 2031                  |
| 5G: November 2025***                                     | 5G: November 2040 (+5 years extension) |
| 2G: 14 May 2017                                          | 2G: 13 May 2027                        |
| 3G: 24 May 2012                                          | 3G: 23 May 2027                        |
| 4G: 15 March 2016                                        | 4G: 14 March 2031                      |
| 5G: 21 January 2025                                      | 5G: 20 January 2040                    |
| March 1993                                               | Indefinite                             |
| 1 February 2020<br>(15 yr extension to existing license) | 31 January 2035                        |
| 14 March 2007                                            | 9 September 2041                       |

# Statutory corporate income tax (CIT) rates

| Country                                                                                              | Statutory CIT rate | Losses Carry Forward Allowed | Comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|------------------------------------------------------------------------------------------------------|--------------------|------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  <b>Qatar</b>       | 10%                | 5 years                      | <ul style="list-style-type: none"> <li>No CIT is levied on a corporate entity that is wholly owned by Qatari nationals and GCC nationals that are resident in Qatar and companies listed on Qatar Stock Exchange.</li> <li>Listed companies are subject to 2.5% Sport and Social Contribution</li> <li>For QFC entities, no CIT on foreign revenues and 10% CIT on local source revenues</li> <li>As of January 1<sup>st</sup> 2025, Qatar has implemented Pillar 2 minimum 15% tax for Group companies exceeding 750m EUR revenues. As a result, the Effective Tax Rate of all Ooredoo Qatari entities is 15%</li> </ul> |
|  <b>Iraq</b>        | 15%                | 5 years                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|  <b>Algeria</b>     | 26%                | 4 years                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|  <b>Tunisia</b>     | 20%<br>35%         | 5 years                      | <ul style="list-style-type: none"> <li>20% standard CIT rate + 1% Social Solidarity Contribution Fee</li> <li>35% CIT rate applies to oil companies, banks, financial institutions and telecommunication companies + 5% Social Solidarity Contribution Fee in 2025 (total of 40%)</li> </ul>                                                                                                                                                                                                                                                                                                                              |
|  <b>Oman</b>        | 15%                | 5 years                      | <ul style="list-style-type: none"> <li>As of January 1<sup>st</sup> 2025, Oman has implemented Pillar 2 minimum 15% ETR for Group companies exceeding 750m EUR revenues</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|  <b>Kuwait</b>     | 15%                | 3 years                      | <ul style="list-style-type: none"> <li>As of January 1<sup>st</sup> 2025, Kuwait has implemented Pillar 2 minimum 15% ETR for Group companies exceeding 750m EUR revenues. 3.5% Zakat, &amp; NLST have been abolished but 1% KFAS remains in force</li> </ul>                                                                                                                                                                                                                                                                                                                                                             |
|  <b>Maldives</b>  | 15%                | 5 years                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|  <b>Palestine</b> | 20%                | 5 years                      | <ul style="list-style-type: none"> <li>Ooredoo Palestine benefits from a 50% corporate Income tax reduction and is taxed at 10%</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|  <b>Singapore</b> | 17%                | Indefinitely                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |

# THANK YOU



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